

Date: 7th November, 2025

The Manager National Stock Exchange of India Limited Exchange Plaza, 5th Floor, Plot No. C-1, Block-G Bandra Kurla Complex, Bandra (E) Mumbai- 400 051 The Manager
BSE Limited
Phiroze Jeejeebhoy Towers, Dalal Street
Mumbai- 400 001
Scrip Code- 538562

Subject: Outcome of Board Meeting held on 7th November, 2025 in terms of Regulation 30 & 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") read with SEBI circular no. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November, 2024.

Dear Sir/Madam,

Symbol-SKIPPER

This is to inform you that the Board of Directors of the Company, at their meeting held today have, inter-alia, approved the following:

- The Unaudited Financial Results (Standalone and Consolidated) of the Company along with Limited Review Report for the quarter and half year ended 30th September, 2025. The said financial results along with the Limited Review Report issued by M/s. JKVS & Co., Statutory Auditors of the Company are enclosed.
- 2. Based on the recommendation of the Rights Issue Committee, forfeiture of 33,198 partly paidup equity shares of the Company on which call money (First and Call Final Call), remains unpaid, despite several reminders.
- 3. Based on recommendation of the Nomination and Remuneration Committee, the Board of Directors of the Company have, approved the inclusion of Mr. Durga Singh Sekhawat, President Tower (Domestic), as the **Senior Management Personnel (SMP)** in the Company.
 - The requisite disclosure pursuant to Part A Para A of Schedule III of the Listing Regulations and in terms of SEBI Circular no. SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November 2024, is enclosed as **Annexure A**.
- 4. Notice of the Postal Ballot to seek approval from members for increasing borrowing powers of the Company under Section 180 (1) (c) of the Companies Act, 2013 and for mortgage and/or charge creation on movable and immovable assets and properties of the Company Under section 180 (1) (a) of the Companies Act, 2013, by providing a facility to vote by electronic means pursuant to Section 108 and Section 110 and other applicable provisions, if any, of the Companies Act, 2013 read with Rule 20 and Rule 22 of the Companies (Management and Administration) Rules, 2014. The Board has authorized Company Secretary to fix the timeline and schedule of the postal ballot

The meeting of the Board of Directors commenced at 12.30 P.M. and concluded at 02:30 P.M.



Kindly take the same on record.

Thanking you,

Yours faithfully, For **Skipper Limited**

Anu Singh
Company Secretary & Compliance Officer

Encl: As above

JKVS&CO

Chartered Accountants

Edcons Court, 7/1B, Hazra Road, 2nd Floor, Kolkata-700 026 • Phone: +91 33 2476 5068 • E-mail: kolkata@jkvs.in

Independent Auditor's Review Report on Unaudited Standalone Financial Results of Skipper Limited for the quarter and half year ended September 30, 2025 pursuant to Regulation 33 of SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015, as amended.

To, The Board of Directors Skipper Limited 3A, Loudon Street Kolkata – 700 017

- 1. We have reviewed the accompanying statement of unaudited standalone financial results of M/s. Skipper Limited ("the Company") for the quarter and half year ended September 30, 2025, together with notes thereon (herein after referred to as "the Statement"), attached herewith. The Statement is being submitted by the Company pursuant to the requirement of Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("the Regulation") as amended, and has been initialled by us for identification purpose.
- 2. This Statement, which is the responsibility of the Company's Management and approved by the Board of Directors in their meeting held on 7th November, 2025, has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under section 133 of the Companies Act, 2013 as amended read with relevant rules issued thereunder and other accounting principles generally accepted in India. Our responsibility is to issue a report on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagement (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This Standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making enquiries primarily of persons responsible for financial and accounting matters and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the Standards on Auditing and consequently does not enable us to obtain an assurance that we would be aware of all significant matters that might be identified in an audit. We have not performed an audit and accordingly, we do not express an audit opinion.
- 4. Based on our review conducted as above, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') as prescribed under Section 133 of the Companies Act, 2013, as amended read with relevant rules issued there under and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.

Chartered Accountants *

For J K V S & CO Chartered Accountants Firm Registration No. 318086E

Ajay Kumar Partner

Membership No. 068756

UDIN: 25068756BMNQWB8752

Place: Kolkata

Dated: November 7, 2025

CIN: L40104WB1981PLC033408

Registered Office: 3A, Loudon Street, Kolkata - 700017, India Ph: 033-22895731, Fax: 033-22895733, Email - investor.relations@skipperlimited.com Web: www.skipperlimited.com

STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND HALF YEAR ENDED 30 SEPTEMBER 2025

Quarter Ended Half Year Ended Year Ended Particulars 30-Sep-25 30-Jun-25 30-Sep-24 30-Sep-25 30-Sep-24 31-Mar-25 Unaudited Unaudited Unaudited Unaudited Unaudited Audited Revenue from Operations 12,617.87 12,538.62 11,097.37 25,156.49 22,014.81 46,244.80 1 32.77 33.73 73.48 67.32 195.19 40.71 2 Other Income 11,131.10 25,229.97 22,082.13 46,439.99 12,658.58 12,571.39 Total Revenue (1+2) 3 4 Expenses 8,350.10 7,883.92 7,769.49 16,234.02 13,822.63 27,877.33 Cost of Materials consumed 876.42 Changes in inventories of finished goods and work-in-progress (304.78)437.80 (801.70)133.02 (418.22)1,501.81 1 221 95 1.643.17 2,723.76 3,629.26 7,161.64 Labour, Stores and other project expenses 461.48 1,232.70 841.35 1,797.20 681.05 551.65 Employee benefits expense 1,065.24 1,066.96 2,127,49 554.50 535.64 529.60 Finance costs 294.28 632.96 149.18 367.06 190.03 177.03 Depreciation and amortisation expense 2,254.44 4,015.63 1,968.79 1,171.65 900.58 1,082.79 Other expenses 44,488.67 21,205.05 10,676.70 24,010.24 12,036.64 11,973.60 Total Expenses 1,219.73 877.08 1,951.32 621.94 597.79 454.40 Profit/ (Loss) before exceptional items and tax (3-4) 5 106.79 106.79 Exceptional items (Refer Note no.2) 6 1,112.94 877.08 1,951.32 597.79 454.40 Profit/ (Loss) before tax (5-6) 515.15 7 8 Tax Expense 283.07 239.53 511.62 122.21 126.40 156.67 Current Tax 10.82 (17.70)(15.57)(7.16)16.30 (5.48)Deferred Tax (3.01)3.54 3.54 Tax for earlier years 493.04 221.83 151.19 115.05 297.43 146.24 **Total Tax Expenses** 1,458.28 655.25 339.35 815.51 446.60 368.91 Profit/ (Loss) for the period (7-8) Other Comprehensive Income 10 (6.47)1.72 (3.24)(1.62)(1.62)0.78 (i) Items that will not be reclassified to Statement of Profit & Loss (a) (ii) Income tax relating to items that will not be reclassified to (0.43)1.63 0.82 0.41 0.41 (0.19)Statement of Profit & Loss (b) (i) Items that will be reclassified to Statement of Profit & Loss

65.54

(16.50)

47.83

416.74

112.91

3.27

3.27

4.95

Cash EPS (in ₹)# # Cash EPS = [{PAT + Depreciation}/Number of Equity Shares]

(ii) Income tax relating to items that will be reclassified to

Total Other Comprehensive Income (Net of Tax) (a+b)

Paid up Equity Share Capital (Face Value Re 1 per Share)

Earnings per equity share (not annualised for quarter)

11 Total Comprehensive Income For The Period (9+10)

(Refer Note no.3)

Other Equity

Basic EPS (in ₹)

Diluted EPS (in ₹)

Statement of Profit & Loss



(16.40)

4.13

(11.68)

327.67

105.24

3.23

3.00

4.64

(1.21)

445.39

112.90

3.96

3.96

5.53

65.54

(16.50)

46.62

862.13

112.91

722

7.22

10.48

(₹ in million, except per share data)

(1.35)

0.34

(5.85)

1,452.43

11,718.70

112.85

13.53

13.52

19.41

(14.45)

3.64

(9.52)

645.73

105.24

6.23

5.80

9.02

							(₹ in million
Particulars		C	Quarter Ended		Half Yea	r Ended	Year Ended
		30-Sep-25	30-Jun-25	30-Sep-24	30-Sep-25	30-Sep-24	31-Mar-25
		Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
(a)	Segment Revenue						
	Engineering Products	9,973.67	10,247.83	8,456.38	20,221.50	16,742.55	35,184.9
	Polymer Products	1,153.47	1,271.93	1,041.41	2,425.40	1,993.72	4,317.4
	Infrastructure Projects	1,490.73	1,018.86	1,599.58	2,509.59	3,278.54	6,742.4
	Revenue from Operations	12,617.87	12,538.62	11,097.37	25,156.49	22,014.81	46,244.8
(b)	Segment Results						
	Engineering Products	1,196.53	1,180.22	949.22	2,376.75	1,829.26	3,836.6
	Polymer Products	36.31	38.46	28.75	74.77	53.18	114.5
	Infrastructure Projects	80.14	42.66	113.05	122.80	217.49	436.7
	Total	1,312.98	1,261.34	1,091.02	2,574.32	2,099.93	4,387.8
	Less: Interest Expense	535.64	529.60	554.50	1,065.24	1,066.96	2,127.4
	Add: Interest Income	16.32	20.71	29.73	37.03	58.73	125.4
	Less: Un-allocable Expenditure net-off unallocable income	171.72	154.66	111.85	326.38	214.62	434.5
	Less: Exceptional items (Refer Note no.2)	106.79	-		106.79		
	Profit/ (Loss) Before Tax	515.15	597.79	454.40	1,112.94	877.08	1,951.3
(c)	Segment Assets						
	Engineering Products	26,518.53	23,381.13	22,076.35	26,518.53	22,076.35	20,600.6
	Polymer Products	5,228.95	5,350.34	4,262.17	5,228.95	4,262.17	4,721.9
	Infrastructure Projects	6,318.14	6,388.55	5,616.49	6,318.14	5,616.49	6,178.6
	Unallocated	2,037.89	2,229.47	2,132.98	2,037.89	2,132.98	2,371.2
	Total Segment Assets	40,103.51	37,349.49	34,087.99	40,103.51	34,087.99	33,872.4
d)	Segment Liabilities				92044 6350000000000		200
	Engineering Products	14,578.86	9,985.41	12,268.63	14,578.86	12,268.63	9,604.3
	Polymer Products	1,285.59	1,632.20	1,457.26	1,285.59	1,457.26	1,289.1
	Infrastructure Projects	2,966.89	2,780.46	2,513.43	2,966.89	2,513.43	3,278.8
	Unallocated*	8,578.62	10,665.80	8,301.68	8,578.62	8,301.68	7,868.5
	Total Segment Liabilities	27,409.96	25,063.87	24,541.00	27,409.96	24,541.00	22,040.8

*Includes borrowings (Term Loan and Working Capital Loan) amounting to ₹7,701.82 million as on 30th September, 2025, ₹9,889.56 million as on 30th June, 2025, ₹7,014.79 million as on 31st March, 2025 and ₹7,356.61 million as on 30th September, 2024.





	The second second	(₹ in million)	
	As At		
Particulars	30-Sep-25	31-Mar-25	
	Unaudited	Audited	
SSETS			
NON-CURRENT ASSETS			
Property, Plant and Equipment	7,694.76	7,154.86	
Capital Work-In-Progress	1,886.31	1,333.59	
Other Intangible Assets	11.03	10.95	
Intangible assets under development	12.97	3.53	
Right of Use Assets	2,313.94	1,840.69	
Financial Assets			
-Investment in Joint Venture	104.23	104.23	
-Other Financial Assets	573.40	360.52	
Other Non-Current Assets	445.41	176.56	
Sub-total (a)	13,042.05	10,984.93	
ab (otal (o)			
CURRENT ASSETS			
Inventories	11,334.74	11,974.06	
Financial Assets			
-Trade Receivables	12,073.92	7,012.79	
-Cash and Cash Equivalents	58.91	57.35	
-Bank Balances Other Than Cash & Cash Equivalent	503.18	1,148.60	
-Other Current Financial Assets	183.95	139.04	
	958.86	827.23	
Contract Assets	1,947.90	1,728.42	
Other Current Assets	27,061.46	22,887.49	
Sub-total (b)	40,103.51	33,872.42	
TOTAL (a+b):			
EQUITY AND LIABILITIES			
EQUITY	112.91	112.85	
Equity Share capital	12,580.64	11,718.70	
Other Equity	12,693.55	11,831.55	
Sub-total (a)	12,000.00		
LIABILITIES			
NON-CURRENT LIABILITIES			
Financial Liabilities	3,044.02	2,317.50	
-Borrowings	216.33	287.57	
-Lease Liabilities	2,083.72	525.57	
Contract Liabilities	107.65	93.79	
Provisions	664.59	638.09	
Deferred Tax Liabilities (Net)	29.37	32.15	
Other Non-Current Liabilities	6,145.68	3,894.67	
Sub-total (b)			
CURRENT LIABILITIES			
Financial Liabilities	4,657.80	4,697.29	
-Borrowings	92.95	93.23	
-Lease Liabilities		1	
Trade Davahles	93.88	384.04	
- 10 the Duck of Micro Enterprises and Small Enterprises	14,727.38	111100000000000000000000000000000000000	
-Total Outstanding Dues of Wild of Enterprises and Small enterprises -Total Outstanding Dues of Creditor other than Micro enterprises and Small enterprises	418.35	555,500	
-Other Financial Liabilities	1,010.10	2022012	
Contract Liabilities	143.26		
Other Current Liabilities	1.73	0.000	
Provisions	118.83		
Current Tax Liabilities (Net)	21,264.28		
	40,103.51		
Sub-total (c) TOTAL(a+b+c):	40,103.33		

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STATEMENT OF CASH FL	OWS FOR THE HALF YEAR ENDED 30TH SEPT	EMBER, 2025	
			(₹ in mill
Particulars			ar Ended
		30-Sep-25	30-Sep-
A CASH FLOW FROM OPERATING ACTIVITIES		Unaudited	Unaudit
Profit before Tax			***********
Adjustment for		1,112.94	877
Depreciation and amortisation expense		207.00	
(Profit)/Loss on Sale of property, plant and equipment		367.06	
Unrealised Foreign Exchange Fluctuations		18.43	
Fair Value movement (Gain)/Loss in Derivative Instruments		(23.82)	
Provision for allowances under Expected Credit Loss		2.99 23.87	
Irrecoverable Debts/Advances Written Off (net)		35.84	30
(Profit)/Loss on termination of Lease Liability		(7.76)	
Finance Costs		1,065.24	1
Deferred Revenue Income		(2.78)	
Interest Income		(37.03)	
Operating profit before Working Capital Changes		2,554.98	2,242
Changes in Working Capital		•	
(Increase)/decrease in Trade Receivables		(5,061.21)	560
(Increase)/decrease in Inventories		639.32	(2,154
(Increase)/decrease in Other Financial Assets & Other Assets		(1,055.36)	
(Increase)/decrease in Contract Assets		(131.63)	
Increase/(decrease) in Trade Payables		2,599.10	2,230
Increase/(decrease) in Other Financial Liabilities & Other Liab	ilities	100.70	(67
Increase/(decrease) in Contract Liabilities Cash Generated from Operations		1,978.51	(1,871
Direct taxes paid		1,624.41	156.
NET CASH GENERATED /(USED IN) OPERATING ACTIVITIES		(256.49)	(170.
NET CASH GENERATED /(OSED IN) OPERATING ACTIVITIES	Α	1,367.92	(14.
CASH FLOW FROM INVESTING ACTIVITIES			
Purchase of Property, Plant and Equipment and other Intangil	hle Assets	(4.540.45)	
Sales Proceeds of Property, Plant and Equipment	DIE ASSELS	(1,542.45)	(455.
(Increase)/decrease in Deposits with bank		0.03 583.40	1. (56.
Interest income on Fixed Deposits		33.70	24.
NET CASH GENERATED /(USED IN) INVESTING ACTIVITIES	В	(925.32)	(486.
		(323.32)	(400.
CASH FLOW FROM FINANCING ACTIVITIES			
Interest Paid		(1,035.98)	(1,057.
Dividend paid		(11.29)	(10.
Proceeds from Right Issue		11.16	, -
Proceeds from Long-Term Borrowings		1,102.99	773.
Repayment of Long-Term Borrowings		(369.86)	(631.
Payment of Lease Liabilities		(59.35)	(33.
Increase/(decrease) in Short-Term Borrowings		(78.71)	1,454.
NET CASH GENERATED /(USED IN) FINANCING ACTIVITIES	С	(441.04)	495.
NET INCREASE ((DESCREASE) IN CASH & CASH FOLINAL FAITS	1.000		
NET INCREASE/(DECREASE) IN CASH & CASH EQUIVALENTS	A+B+C	1.56	(5.
ADD: OPENING CASH & CASH EQUIVALENTS		57.35	18.
CLOSING CASH & CASH EQUIVALENTS		58.91	13.0
The above Standalone statement of Cash Flows has been prepar Statement of Cash Flows. Cash & Cash Equivalents comprises of:	ed under the "Indirect method" as set out in	Indian Accounting Standar	(₹ in millio
Particulars		30-Sep-25	30-Sep-2
		Unaudited	Unaudite
Cash on hand	and the state of t	7.06	6.
Balances with Scheduled Banks-In Current Accounts	ger Li	51.85	6.
Closing Cash & Cash Equivalent	1:20	58.91	13.

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Notes:

- 1 The above standalone financial Results were reviewed by the Audit Committee and approved by the Board of Directors at its meeting held on 7th November, 2025. The Statutory Auditors have carried out limited review of the above financial results.
- 2 The Company disputed the levy of entry tax from FY 2013-14 to 2017-18, which was also set aside by Supreme Court earlier, being unconstitutional and void. However, on 30th January, 2025, the division bench of the Hon'ble High Court of Calcutta overturned all the previous decisions. During the quarter, this disputed entry tax amounting to ₹ 142.39 millions has been fully settled under the West Bengal Sales Tax (Settlement of Dispute) Rules, 1999 at ₹ 106.79 million (i.e. 75% of the total disputed amount) and received a waiver of interest, late fee and penalty. Due to this exceptional item, Profit after Tax and Basic EPS for the quarter and half year ended on 30th September, 2025 has decreased by ₹ 79.91 Million (net of tax) and ₹ 0.71 per share respectively.
- 3 During the quarter, the company has entered into certain "Commodity Hedge contracts" (derivative contracts) and designated the same under "Hedge Accounting" as required by IndAS 109 "Financial instruments". The effective portion of changes in fair value of these derivatives amounting to ₹ 65.54 million have been recognized in "other comprehensive income" and accumulated under the heading "Cash Flow Hedge Reserve" within Equity.
- In pursuant to its Board Meeting on October 28, 2024, the company made a first and final call to the eligible equity shareholders in respect of the Right issue approved during the financial year 2023-24. As of September 30, 2025, the call money was fully received, except for 33,198 equity shares where final call money is pending to be received which has been approved for forfeiture by the Board of Directors at its meeting held on 7th November, 2025.

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Kolkata

5 Previous year/periods figures have been regrouped or rearranged, wherever necessary.

For and on behalf of the Board

SAJAN KUMAR BANSAL

Chairman & Managing Director DIN - 00063555

Place: Kolkata Dated: 07-11-2025

JKVS&CO

Chartered Accountants

Edcons Court, 7/1B, Hazra Road, 2nd Floor, Kolkata-700 026 • Phone: +91 33 2476 5068 • E-mail: kolkata@jkvs.in

Independent Auditor's Review Report on the Unaudited Consolidated Financial Results of Skipper Limited for the quarter and half year ended September 30, 2025 pursuant to Regulation 33 of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015, as amended.

To, The Board of Directors Skipper Limited 3A, Loudon Street Kolkata – 700017

- We have reviewed the accompanying statement of unaudited consolidated financial results of M/s. Skipper Limited
 (hereinafter referred to as the "Company") and its joint venture for the quarter and half year ended September 30, 2025,
 together with notes thereon (herein after referred to as "the Statement"), attached herewith. The Statement is being
 submitted by the Company pursuant to the requirement of Regulation 33 of SEBI (Listing Obligations and Disclosure
 Requirements) Regulations, 2015 ("the Regulation"), as amended, and has been initialled by us for identification purpose.
- 2. This Statement, which is the responsibility of the Company's Management and approved by the Company's Board of Directors, in their meeting held on November 7, 2025 has been prepared in accordance with the recognition and measurement principles laid down in the Indian Accounting Standard 34 "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued there under and other accounting principles generally accepted in India. Our responsibility is to issue a report on the Statement based on our review.
- 3. We conducted our review of the Statement in accordance with the Standard on Review Engagement (SRE) 2410 "Review of Interim Financial Information Performed by the Independent Auditor of the Entity," issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the statement is free from material misstatement. A review of interim financial information consists of making enquiries primarily of persons responsible for financial and accounting matters and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the standards on auditing and consequently does not enable us to obtain assurance that we would be aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

We also performed procedures in accordance with the circular issued by the SEBI under Regulation 33(8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, to the extent applicable.

- 4. The Statement includes the financial results of the following entity:
 - Joint Venture Skipper-Metzer India LLP.
- 5. Based on our review conducted and procedure performed as stated in para 3 above and based on the consideration of the review report of the other auditor referred in paragraph 6 below, nothing has come to our attention that causes us to believe that the accompanying statement prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards (' Ind AS') as prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued there under and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended, including the manner in which it is to be disclosed, or that it contains any material misstatement.



6. Other Matters

a. The Statement includes the Company's share of net profit after tax of Rs 1.38 million and Rs. 7.33 million and total comprehensive income of Rs. 1.35 million and Rs. 7.27 million for the quarter and half year ended September 30, 2025 respectively, in respect of 1 joint venture namely Skipper-Metzer India LLP, whose interim financial information/financial results have not been reviewed by us. This interim financial information/financial results have been reviewed by the other auditor whose reports have been furnished to us by the Company's Management. Our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of aforesaid joint venture is based solely on the report of the other auditor and the procedures performed by us as stated in paragraph 3 above.

Our conclusion is not modified in respect of above matter.

For J K V S & CO
Chartered Accountants
Firm Registration No. 318086E

Ajay Kumar Partner

Membership No. 068756

UDIN: 25068756BMNQWC8037

Place: Kolkata

Dated: November 7, 2025

CIN:L40104WB1981PLC033408

Registered Office: 3A, Loudon Street, Kolkata - 700017, India

Ph: 033-22895731, Fax: 033-22895733, Email - investor.relations@skipperlimited.com,

Web: www.skipperlimited.com

STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND HALF YEAR ENDED 30 SEPTEMBER 2025 (₹ in million, except per share data) Quarter Ended Half Year Ended Year Ended **Particulars** 30-Sep-25 30-Jun-25 30-Sep-24 30-Sep-25 30-Sep-24 31-Mar-25 Unaudited Unaudited Unaudited Unaudited Unaudited Audited 11,097.37 22.014.81 46.244.80 Revenue from Operations 12,617,87 12 538 62 25.156.49 40.71 32.77 33.73 73.48 67.32 195.19 2 Other Income Total Revenue (1+2) 12,658.58 12,571.39 11,131.10 25,229.97 22,082.13 46,439.99 3 Expenses 7.883.92 27.877.33 7.769.49 16,234.02 13.822.63 Cost of Materials consumed 8.350.10 437.80 (801.70)133.02 (418.22)876.42 Changes in inventories of finished goods and work-in-progress (304.78) 2,723.76 3,629.26 7,161.64 1,501.81 1,221.95 1,643.17 Labour, Stores and other project expenses 1.797.20 681.05 551.65 461.48 1.232.70 841.35 Employee benefits expense 1,066.96 2,127.49 535.64 529.60 554.50 1.065.24 Finance costs 294.28 632.96 190.03 177.03 149.18 367.06 Depreciation and amortisation expense 900.58 2,254.44 1,968.79 4,015.63 Other expenses 1,082.79 1,171.65 21,205.05 44 488 67 10,676.70 24,010.24 12,036.64 11,973.60 **Total Expenses** 877.08 1,951.32 1.219.73 454.40 Profit/ (Loss) before exceptional items and tax (3-4) 621.94 597.79 5 (10.03)7.33 (1.71)35.18 1.38 5.95 Share of profit/ (Loss) of Joint Venture 6 623.32 603.74 444.37 1.227.06 875.37 1,986.50 Profit/ (Loss) before exceptional items and tax (5+6) 106.79 106.79 Exceptional items (Refer Note no.3) 8 1,986.50 603.74 444.37 1,120.27 875.37 516.53 Profit/ (Loss) before tax (7-8) 9 10 Tax Expense 239 53 511.62 156.67 122.21 283.07 126.40 Current Tax (17.70)(15.57)10.82 16.30 (5.48)(7.16)Deferred Tax (3.01)3.54 3.54 Tax for earlier years 493.04 221.83 297.43 146.24 151.19 Total Tax Expenses 653.54 1,493.46 822.84 452.55 329.32 370.29 Profit/ (Loss) for the period (9-10) 11 Other Comprehensive Income 12 1.72 (6.47)0.78 (3.24)(1.62) (i) Items that will not be reclassified to Statement of Profit & Loss (1.62)(a) (ii) Income tax relating to items that will not be reclassified to Statement of (0.43)1.63 0.41 (0.19)0.82 0.41 Profit & Loss (i) Items that will be reclassified to Statement of Profit & Loss (1.35)65.54 (14.45)(16.40)65.54 (Refer Note no.4) (ii) Income tax relating to items that will be reclassified to Statement of Profit & 0.34 (16.50)3.64 4.13 (16.50)Loss 0.04 (0.12)0.02 (0.06)(0.03)(0.03)Share of Other Comprehensive Income of joint venture (c) (5.97)(9.48)(11.66)46.56 (1.24) 47.80 Total Other Comprehensive Income (Net of Tax) (a+b+c) 1,487.49 644.06 869.40 418.09 451.31 317.66 Total Comprehensive Income For The Period (11+12) 13 105.24 112.85 112.91 105.24 112.91 112.90 Paid up Equity Share Capital (Face Value Re 1 per Share) 11.818.18 Other Equity Earnings per equity share (not annualised for quarter) 13.86 6.21 7.29 3.13 4.01 3.28 Basic EPS (in ₹) 13.85 5.79 7.29 2.92 4.01 3.28

Cash EPS = [{PAT + Depreciation}/Number of Equity Shares]

Diluted EPS (in ₹)

Cash EPS (in ₹)#

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4.55

5.58

4.96

19.74

9.01

10.54

							(₹ in million
Particulars		0	uarter Ended		Half Yea	r Ended	Year Ended
		30-Sep-25	30-Jun-25	30-Sep-24	30-Sep-25	30-Sep-24	31-Mar-25
		Unaudited	Unaudited	Unaudited	Unaudited	Unaudited	Audited
(a)	Segment Revenue						
	Engineering Products	9,973.67	10,247.83	8,456.38	20,221.50	16,742.55	35,184.94
	Polymer Products	1,153.47	1,271.93	1,041.41	2,425.40	1,993.72	4,317.41
	Infrastructure Projects	1,490.73	1,018.86	1,599.58	2,509.59	3,278.54	6,742.45
	Revenue from Operations	12,617.87	12,538.62	11,097.37	25,156.49	22,014.81	46,244.80
(b)	Segment Results						271.0127573
	Engineering Products	1,196.53	1,180.22	949.22	2,376.75	1,829.26	3,836.6
	Polymer Products	36.31	38.46	28.75	74.77	53.18	114.5
	Infrastructure Projects	80.14	42.66	113.05	122.80	217.49	436.7
	Total	1,312.98	1,261.34	1,091.02	2,574.32	2,099.93	4,387.8
	Less: Interest Expense	535.64	529.60	554.50	1,065.24	1,066.96	2,127.4
	Add: Interest Income	16.32	20.71	29.73	37.03	58.73	125.4
	Less: Un-allocable Expenditure net-off unallocable income	171.72	154.66	111.85	326.38	214.62	434.5
	Add: Share of profit/ (Loss) of Joint Venture	1.38	5.95	(10.03)	7.33	(1.71)	35.1
	Less: Exceptional items (Refer Note no.3)	106.79			106.79		
	Profit/ (Loss) Before Tax	516.53	603.74	444.37	1,120.27	875.37	1,986.5
c)	Segment Assets						
	Engineering Products	26,518.53	23,381.13	22,076.35	26,518.53	22,076.35	20,600.6
	Polymer Products	5,228.95	5,350.34	4,262.17	5,228.95	4,262.17	4,721.9
	Infrastructure Projects	6,318.14	6,388.55	5,616.49	6,318.14	5,616.49	6,178.6
	Unallocated	2,144.64	2,334.87	2,195.73	2,144.64	2,195.73	2,470.6
	Total Segment Assets	40,210.26	37,454.89	34,150.74	40,210.26	34,150.74	33,971.9
(d)	Segment Liabilities						
	Engineering Products	14,578.86	9,985.41	12,268.63	14,578.86	12,268.63	9,604.3
	Polymer Products	1,285.59	1,632.20	1,457.26	1,285.59	1,457.26	1,289.1
	Infrastructure Projects	2,966.89	2,780.46	2,513.43	2,966.89	2,513.43	3,278.8
	Unallocated*	8,578.62	10,665.80	8,301.68	8,578.62	8,301.68	7,868.5
	Total Segment Liabilities	27,409.96	25,063.87	24,541.00	27,409.96	24,541.00	22,040.8

^{*}Includes borrowings (Term Loan and Working Capital Loan) amounting to ₹7,701.82 million as on 30th September, 2025, ₹9,889.56 million as on 30th June, 2025, ₹7,014.79 million as on 31st March, 2025 and ₹7,356.61million as on 30th September, 2024.

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CONSOLIDATED BALANCE SHEET AS AT 30TH SEPTEMBER, 2025		(₹ in million	
Particulars	As At		
articulars	30-Sep-25	31-Mar-25	
ASSETS	Unaudited	Audited	
NON-CURRENT ASSETS		0	
	7 604 76	7,154.86	
Property, Plant and Equipment	7,694.76 1,886.31	1,333.59	
Capital Work-In-Progress			
Other Intangible Assets	11.03	10.9	
Intangible assets under development	12.97	3.5	
Right of Use Assets	2,313.94	1,840.6	
Financial Assets			
-Investment	210.98	203.7	
-Other Financial Assets	573.40	360.5	
Other Non-Current Assets	445.41	176.5	
Sub-total (a)	13,148.80	11,084.4	
CURRENT ASSETS	and the second		
Inventories	11,334.74	11,974.0	
Financial Assets			
-Trade Receivables	12,073.92	7,012.7	
-Cash and Cash Equivalents	58.91	57.3	
-Bank Balances Other Than Cash & Cash Equivalent	503.18	1,148.6	
-Other Current Financial Assets	183.95	139.0	
Contract Assets	958.86	827.2	
Other Current Assets	1,947.90	1,728.4	
Sub-total (b)	27,061.46	22,887.4	
TOTAL (a+b):	40,210.26	33,971.9	
EQUITY AND LIABILITIES			
EQUITY	112.91	112.8	
Equity Share capital	12,687.39	936,500,800,00	
Other Equity	12,800.30	_	
Sub-total (a)	12,000.30	22,502.10	
LIABILITIES			
NON-CURRENT LIABILITIES			
Financial Liabilities			
-Borrowings	3,044.02	WILLIAM 1995 CO.	
-Lease Liabilities	216.33		
Contract Liabilities	2,083.72	100016	
Provisions	107.65	1	
Deferred Tax Liabilities (Net)	664.59		
Other Non-Current Liabilities	29.37	_	
Sub-total (b)	6,145.68	3,894.6	
CURRENT LIABILITIES			
Financial Liabilities	4,657.80	4,697.	
-Borrowings	C1*/5/5/2/2/2	100000000000000000000000000000000000000	
-Lease Liabilities	92.95	33.	
-Trade Payables	02.00	384.	
-Total Outstanding Dues of Micro Enterprises and Small Enterprises	93.88	STATE OF THE PARTY	
-Total Outstanding Dues of Creditor other than Micro enterprises and Small enterprises	14,727.38		
-Other Financial Liabilities	418.35	37 L 33 SS 200 S	
	1,010.10	77 77 77 77 77 77 77 77 77 77 77 77 77	
Contract Liabilities	143.26		
Other Current Liabilities	1.73	5 0.953	
Provisions	118.83	_	
Current Tax Liabilities (Net)	21,264.20	-	
Sub-total (c)	40,210.20	6 33,971	





CONSOLIDATED STATEMENT OF CASH FLOWS FO	OR THE HALF YEAR ENDED 30TH SEPTEMBER, 20	025	
		Half-Va	(₹ in million
Particulars		Half Yea	
		30-Sep-25 Unaudited	30-Sep-24 Unaudited
A CASH FLOW FROM OPERATING ACTIVITIES		Onaddited	Unaudited
Profit before Tax		1,120.27	875.37
Adjustment for		1,120.27	075.57
Depreciation and amortisation expense		367.06	294.28
(Profit)/Loss on Sale of property, plant and equipment		18.43	3.17
Unrealised Foreign Exchange Fluctuations		(23.82)	1.00-0.00-
Fair Value movement (Gain)/Loss in Derivative Instruments		2.99	29.07
Share of (Profit)/ Loss of Joint Venture		(7.33)	A11 (1907)
Provision for allowances under Expected Credit Loss		23.87	30.00
Irrecoverable Debts/Advances Written Off (net)		35.84	1.63
(Profit)/Loss on termination of Lease Liability		(7.76)	
Finance Costs		1,065.24	1,066.96
Deferred Revenue Income		(2.78)	
Interest Income		(37.03)	. 1500 potential
Operating profit before Working Capital Changes		2,554.98	2,242.56
Changes in Working Capital			
(Increase)/decrease in Trade Receivables		(5,061.21)	560.62
(Increase)/decrease in Inventories		639.32	(2,154.30
(Increase)/decrease in Other Financial Assets & Other Assets		(1,055.36)	(445.96
(Increase)/decrease in Contract Assets		(131.63)	(339.20
Increase/(decrease) in Trade Payables		2,599.10	2,230.95
Increase/(decrease) in Other Financial Liabilities & Other Liabilities		100.70	(67.18
Increase/(decrease) in Contract Liabilities		1,978.51	(1,871.41
Cash Generated from Operations		1,624.41	156.08
Direct taxes paid		(256.49)	(170.14
NET CASH GENERATED /(USED IN) OPERATING ACTIVITIES	Α	1,367.92	(14.06
B CASH FLOW FROM INVESTING ACTIVITIES			
Purchase of Property, Plant and Equipment and other Intangible Assets		(1,542.45)	(455.38)
Sales Proceeds of Property, Plant and Equipment		0.03	1.21
(Increase)/decrease in Deposits with bank		583.40	(56.99)
Interest income on Fixed Deposits		33.70	24.85
NET CASH GENERATED /(USED IN) INVESTING ACTIVITIES	В	(925.32)	(486.31)
C CASH FLOW FROM FINANCING ACTIVITIES			
61 to 1998 894		/	
Interest Paid		(1,035.98)	(1,057.79)
Dividend paid Proceeds from Right Issue		(11.29)	(10.52)
Proceeds from Long-Term Borrowings		11.16	772.20
		1,102.99	773.36
Repayment of Long-Term Borrowings Payment of Lease Liabilities		(369.86)	(631.26) (33.70)
Increase/(decrease) in Short-Term Borrowings		(78.71)	1,454.92
NET CASH GENERATED /(USED IN) FINANCING ACTIVITIES	С	(441.04)	495.01
NET INCREASE/(DECREASE) IN CASH & CASH EQUIVALENTS	A+B+C	1.56	(5.36)
ADD: OPENING CASH & CASH EQUIVALENTS		57.35	18.40
CLOSING CASH & CASH EQUIVALENTS	Company of the compan	58.91	13.04
The above Consolidated statement of Cash Flows has been prepared under the "Ir Flows. Cash & Cash Equivalents comprises of:	ndirect method" as set out in Indian Accounting		(₹ in millio
		As A	
Particulars		30-Sep-25	30-Sep-24
		Unaudited	Unaudited
Cash on hand		7.06	6.25
Balances with Scheduled Banks-In Current Accounts		51.85	6.79
Closing Cash & Cash Equivalent	ger Lin	58.91	13.04

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Notes:

- 1 The above consolidated financial Results were reviewed by the Audit Committee and approved by the Board of Directors at its meeting held on 7th November, 2025. The Statutory Auditors have carried out limited review of the above financial results.
- 2 The above results comprises of the parent Company i.e. Skipper Limited and one Joint Venture.
- The Company disputed the levy of entry tax from FY 2013-14 to 2017-18, which was also set aside by Supreme Court earlier, being unconstitutional and void. However, on 30th January, 2025, the division bench of the Hon'ble High Court of Calcutta overturned all the previous decisions. During the quarter, this disputed entry tax amounting to ₹142.39 millions has been fully settled under the West Bengal Sales Tax (Settlement of Dispute) Rules, 1999 at ₹106.79 million (i.e. 75% of the total disputed amount) and received a waiver of interest, late fee and penalty. Due to this exceptional item, Profit after Tax and Basic EPS for the quarter and half year ended on 30th September, 2025 has decreased by ₹79.91 Million (net of tax) and ₹0.71 per share respectively.
- During the quarter, the company has entered into certain "Commodity Hedge contracts" (derivative contracts) and designated the same under "Hedge Accounting" as required by IndAS 109 "Financial instruments". The effective portion of changes in fair value of these derivatives amounting to ₹ 65.54 million have been recognized in "other comprehensive income" and accumulated under the heading "Cash Flow Hedge Reserve" within Equity.
- In pursuant to its Board Meeting on October 28, 2024, the company made a first and final call to the eligible equity shareholders in respect of the Right issue approved during the financial year 2023-24. As of September 30, 2025, the call money was fully received, except for 33,198 equity shares where final call money is pending to be received which has been approved for forfeiture by the Board of Directors at its meeting held on 7th November, 2025.

6 Previous year/periods figures have been regrouped or rearranged, wherever necessary.

Kolkata

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For and on behalf of the Board

SAJAN KUMAR BANSAL Chairman & Managing Director DIN - 00063555

Place: Kolkata Dated: 07-11-2025



ANNEXURE A

SI. No.	Particulars	Details of Change
1.	Reason for Change viz. appointment, resignation removal, death or otherwise	Due to the annual appraisal, Mr. Durga Singh Shekhawat has been promoted and designated as President -Tower, (Domestic), in Skipper Limited.
2.	Date of appointment/re- appointment/cessation (as applicable) & term of appointment/re- appointment	Designated as SMP of the Company wef., 7 th November, 2025.
3.	Brief Profile (in case of Appointment)	Not Applicable
4.	Disclosure of relationships between directors (in case of appointment of a director)	Not Applicable